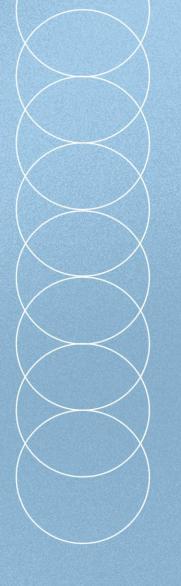


# FIA Conference 2023 Together, unlimited.



How to grow your fundraising program from 300K to 11.6M in 6 years

**FUNDRAISING HOW TO** 

Donor Republic + Foodbank NSW & ACT

Robejohn



Together, unlimited.

### **Introductions**

Jen Birks
Foodbank NSW & ACT



Andrew Sabatino Donor Republic



Kate McMillan Donor Republic



Josie Peach Donor Republic





### So what did we do?

- 1. Strategy seriously, don't bother without it
- 2. Fundraising Propositions yep, seriously, don't even
- 3. Cash one step at a time
- 4. RG get the basics right first
- 5. Dig acquisition it takes time and skill, but it is worth it
- 6. Emergencies the opportunity to acquire and connect
- 7. We couldn't do it all at once what we had to wait for...
- 8. Good and bad stuff we learnt on the way
- 9. How to get the best from your agency





Christine Feldmanis

BCom, MAppFin, FAICD, SFFin, TFASFA,

CPA, AGIA, JP

Non Executive Director & Chair,

ASX listed & public entities



Larry Kavanagh
GAICD

General Manager of Fresh

Produce & Processing, Coles



John Hudson FCA

Senior Finance Executive



Emma Peacock BCom

Director of Sustainable Business

& Communications ANZ,

Unilever



Paul Moulds AM, BA.



Sam Liston

Territorial Director Mission and Resources – Social, The Salvation Army Consultant: Organisational Change, Culture and Coaching





#### **Foodbank and Fundraising**

#### **The Fundraising Objectives**

- To develop fundraising propositions that resonate with the community
- To develop a diverse range of fundraising programs
- Initially, to test mass fundraising initiatives in FY17 and FY18
- Upon that testing, to expand fundraising each year

Getting to the heart.

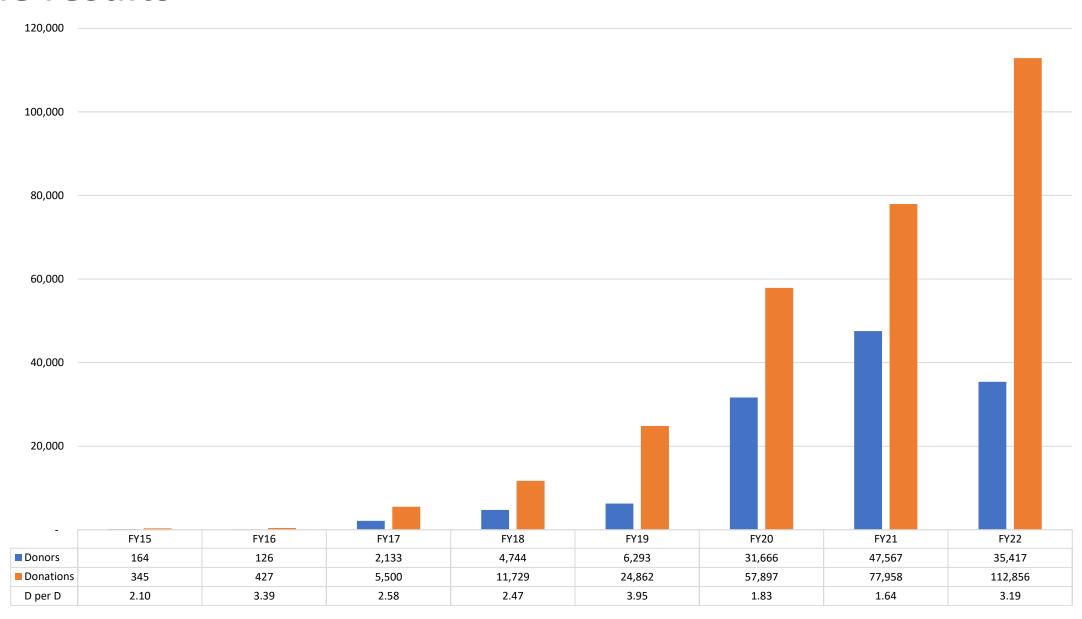


### Original Fundraising pathway from FY17 to FY21

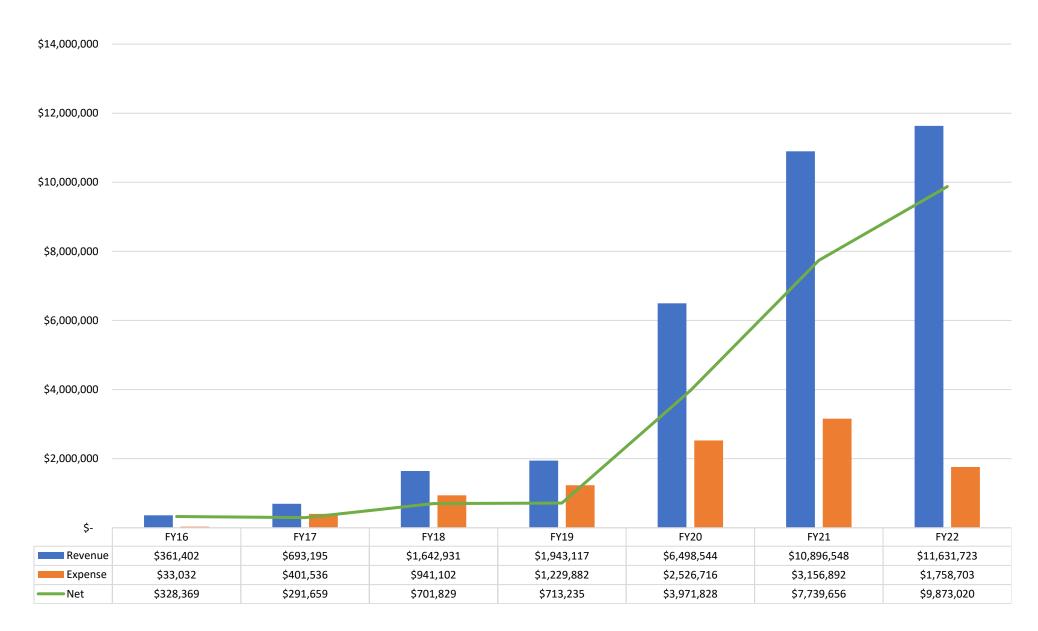
- 1. Strategic development & Long-term partnership
- 2. Financial modelling and realistic performance
- 3. Fundraising Proposition development
- 4. Philanthropic brand to develop evolve from a warehouse and logistics company
- 5. Acquire a supporter base across multiple channels
- 6. On-boarding Thank, welcome, nurture new donors and provide them outcomes
- 7. Continue to encourage donors to give again
- 8. Integrate existing donors to digital fundraising and recruit new on digital
- 9. Develop a reason to give regularly and convert existing donors to monthly giving and recruit new to regular
- 10. Identify those with major donor potential
- 11. Set up a major donor case for support / corporate prospectus that supports larger donations
- 12. Identify those who could leave a GIW set up a GIW program
- 13. Underpin above with solid data analytics and business intelligence



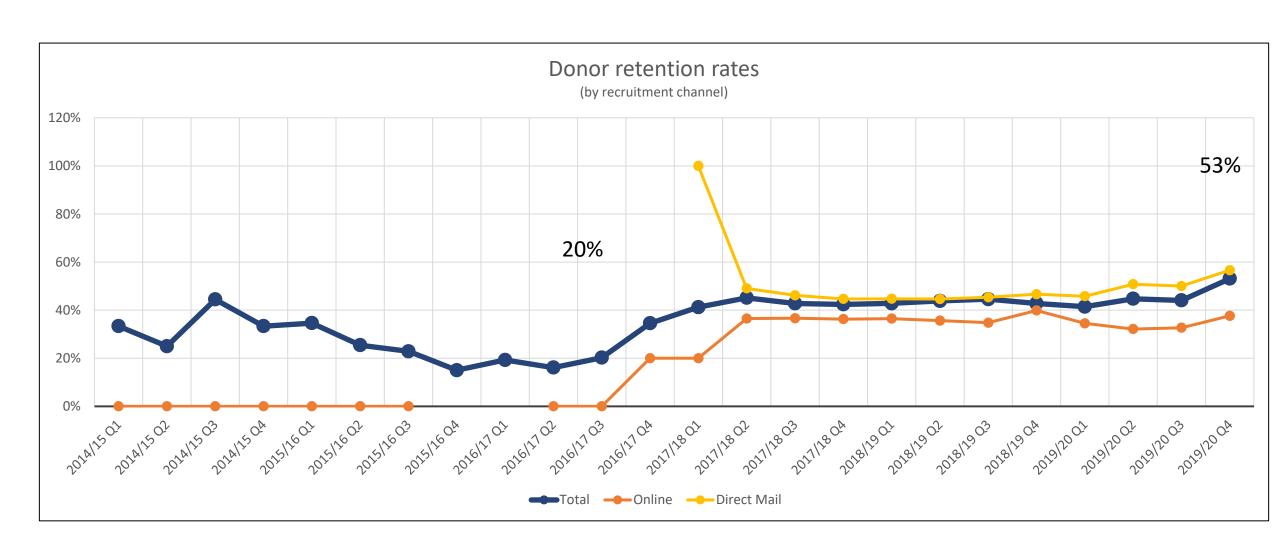
### The results



### The results



### **Performance KPIs**



# **Building mid and major pipeline**

	FY18	FY22
\$250 - \$499	113	1,111
\$500 - \$999	36	
\$1,000 - \$1,499	22	
\$1,500 – \$1,999	10	1,889
\$2,000 - \$2,999		
\$3,000 +		
\$5,000 +		113

18.5K SV





#### Strategic Fundraising Plan FY17 - FY19

<u>Objective:</u> To develop a practical plan that identifies the appropriate fundraising foundations and that details a road map to build a sustainable fundraising program into the future.



#### Key challenges

- 1. Fundraising skill and culture
- Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet

- 2. Connections and Networks
- Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet

- 3. Data, Analytics and BI
- Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet

- 4. Content required to grow
- Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet
- Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet.

#### Top 10 key initiatives

- 1. Build a range of compelling rational and emotional propositions Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitor congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo magna eros quis urna. Nunc viverra
- 2. Invest in multi-channel donor acquisition Lorem ipsum dolor sit amet, consectetuer portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo magna eros quis urna. Nunc viverra imperdiet enim.
- 3. Create a donor on-boarding program to builds donor loyalty Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitior conque massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo magna eros quis urna. Nunc viverra
- 4. Expand the warm appeal cycle to include donor surveys and impact report newsletters, multi wave Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet
- 5. Build a regular giving proposition and covert newly acquired cash donors via tele-marketing Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maccenas portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo
- Create a digital fundraising program based on integration with existing activity and for acquisition- Lorem ipsum dolor sit amet,
  consectetuer adipiscing elit. Maecenas portitor congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit
- 7. Nurture mid-level donors with a bespoke program Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo magna eros quis urna. Nunc viverra imperdiet enim.
- 8. Create a major donor program and corporate fundraising program utilizing similar case for support Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo
- 9. Develop a bequest proposition, conversion program and normalize GIW's- Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo magna eros quis urna. Nunc
- 10. Underpin all activity with regular data analytics and business intelligence Lorem ipsum dolor sit amet, consectetuer adipiscing elit. Maecenas portitior congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo magna eros quis urna, Nunc.

#### Now > Future

Limited involvement in providing networks.

Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna

Involved as much as possible and whenever asked.

Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna

Under pressure to raise revenue and spread thin across partnerships and events.

Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna

Systems, processes & Database knowledge

Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna

Needs to be unified and tied together with a centralized approach.

Lorem ipsum dolor sit amet, consectetuer porttitor congue massa. Fusce posuere, magna

#### **Key Risks**

- Sorttitor congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo, porttitor congue massa. Fusce posuere, magna sed pulvinar ultricies.
- Prttitor congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo porttitor congue massa. Fusce posuere, magna sed pulvinar ultricies.
- Trttitor congue massa. Fusce posuere, magna sed pulvinar ultricies, purus lectus malesuada libero, sit amet commodo porttitor congue massa. Fusce posuere, magna sed pulvinar ultricies.



Board and CEO engagement plan

Financial modelling

Strategic audit and review – ever evolving

Understand your key KPIs that will have the biggest impact



# **Fundraising Propositions**

### The challenge





### When for years...



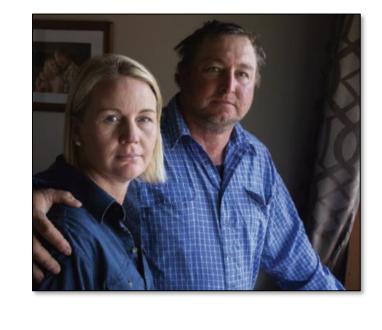


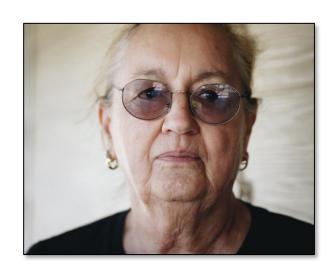


# **Rational Propositions**









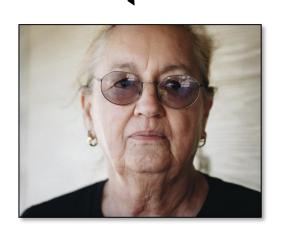
















Together, unlimited.

# **Emotional Propositions**





anxiety





shame



stress

# **Emotional Propositions**



happiness

community



togetherness

mateship



FOOD



Together, unlimited.

### **Propositions**

- History
- Vision
- Mission
- Why you exist

Organisation Proposition

Fundraising Proposition

- Problem led
- Urgency & Immediacy

Appeal Proposition RG Proposition MV Proposition HV Propositions

**Digital 2 Step Proposition** 

- Benefits led
- Future oriented and positive

Bequest Proposition



# **Proposition development**

#### **Organisational Proposition**

We fight hunger by sourcing food for people in need.

#### **Fundraising Proposition**

No Australian should go hungry. Help ensure all Australians have access to fresh food and pantry staples to feed their families.

#### **GIW Proposition**

By leaving a gift in your Will, you'll be helping to ensure Foodbank NSW & ACT grows stronger, more steadfast, more capable – always ready to respond, putting food on the table and hope in the hearts of NSW & ACT families whenever times get tough.

#### **Appeal Proposition**

No mother should have to make the impossible choice between feeding her kids or getting her child life-saving medical care. Your gift can give the relief of fresh food and essential items to hardworking parents struggling to feed their family.

#### **RG** Proposition

Every Australian child deserves the best we can give them, not hunger.

Digital 2 Step Proposition

Get your free Eating for Energy guide now.

#### **MV** Proposition

TBC – underdevelopment ©



## **Propositions**

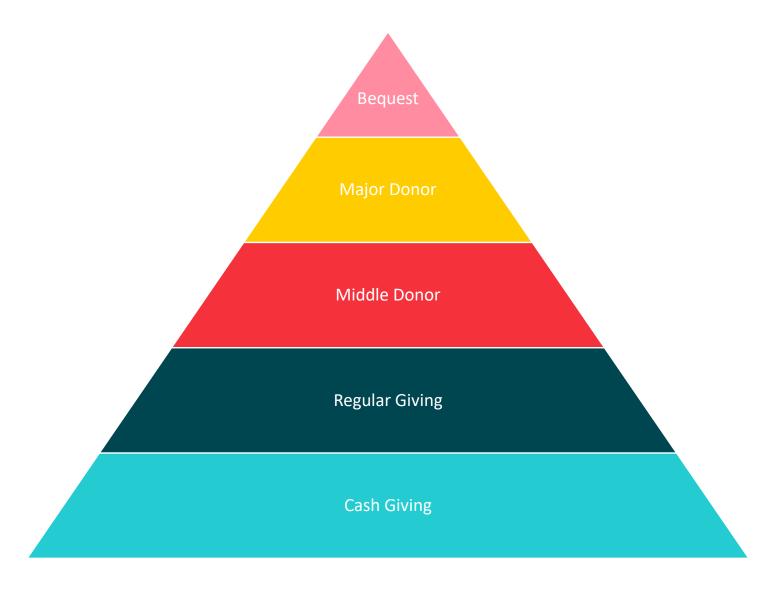
Map it out – understand your messaging

Invest in sourcing and managing case studies

Real images, real people (within reason)



# Cash









Personalised, everyday Aussies like Phillip are struggling to feed their families.

<Name>, you have the power to help farming families like Beth's.

# Cash – DM acquisition

DM is not dead, acquisition continues to prove itself despite the cost

But is does cost a lot, know your numbers, set expectations

Take your best cash pack and adapt for ACQ

You need a premium – start with local production and prove your business case

You need to know your second gift rates and what sustainable success looks like

You need a welcome journey – no, seriously you do

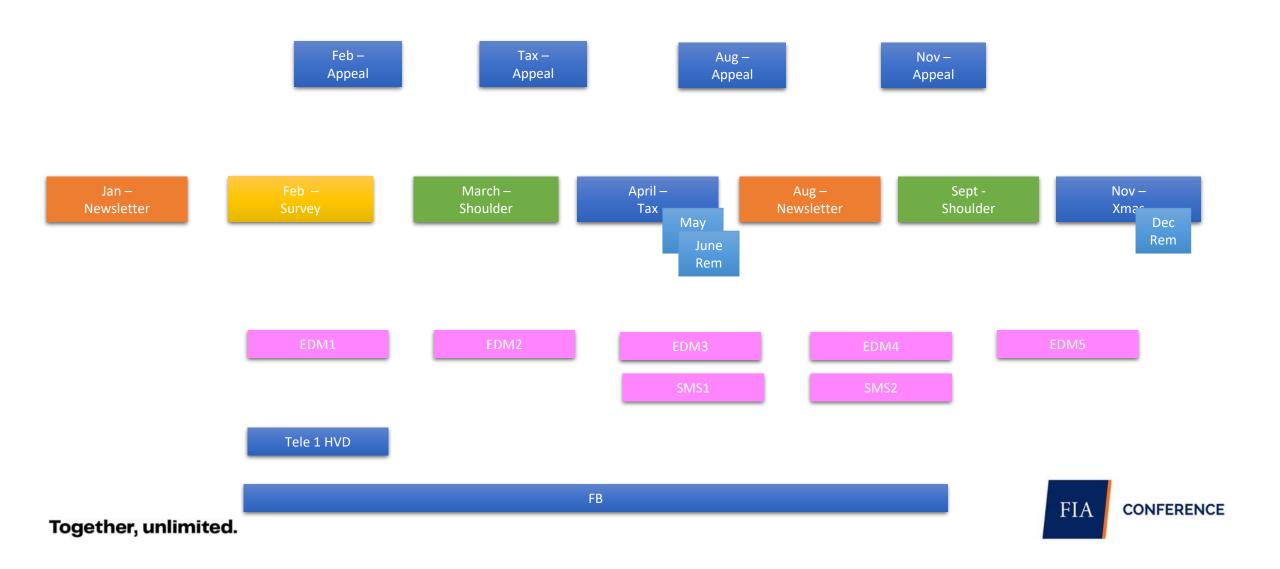
Test, test, test

Make best friends with your data broker – we love you Tedirex

Don't forget to reactivate – we love you too The Data Collective



### Cash – warm



# Fundraising principles



#### **Personalisation**

What do you know about your donors that can help you create a stronger connection with them? Use surveys and data to help.

#### Need

What need are donors giving to and why should they give to this need over others?

#### **Urgency**

Why must donors give now and what's the consequence if they don't give now?

#### **Tangibility**

What will you do with the donors money and how exactly will their donation help?

#### **Authenticity**

How can you inspire your donors to emotionally connect with the beneficiary?

#### Ask

Who will ask for money and how much will they are for? What are you asking for and what will your donor get in return?

#### Thank

How will you thank your donors in the letter and what will you do to thank them after they donate?





### Cash – warm

Build up your schedule at your own pace – make sure the ROI works

Don't skimp on the principles

If you don't like planning IG may not be for you

Data or death – know your numbers



### **Cash – dig integration**

Started slow and built over time

EDM – then SMS

PURLs – you do best practice for DM, why not dig?

Testing (long vs short copy, then everything else...)

Landing page optimisations

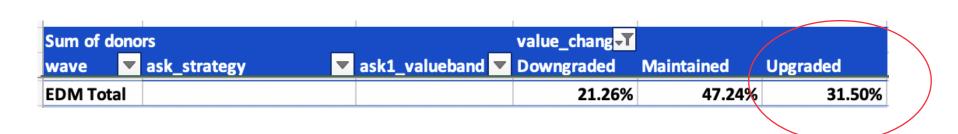


# **Cash – dig integration**

Please help familie



Xmas 2020



Sarah needs it to stay alive.

So, with our finances stretched as far as they'll go, we've had to make savings elsewhere.

And that means we've had to cut back on food. We haven't had much fresh food and I've been missing meals to make sure the kids have enough to eat.

Will you help make sure families like mine don't go without this Christmas?

Here's my donation!

In the last few weeks I've been really worrying about Christmas.

If you have kids, you'll know what a big deal Christmas is to them. They get so excited. And Christmas dinner is one of the things they look forward to the most. I guess we all do.

But this year, I've been absolutely dreading Christmas Day – and having to tell the kids that we can't afford to have Christmas dinner.

I keep thinking about how disappointed they'll be. None of it is their fault. Why should they have to go hungry and miss the best meal of the year?

So, this year, I'm really hoping I can get one of the Foodbank Christmas hampers

Will you help provide hampers for families in need this Christmas?

Here's my donation!

Your kind gift of \$10 today will provide Christmas hampers full of essential pantry items and healthy, nutritious food.

I can't even begin to tell you what a massive difference it will make. It will mean that we can have a family Christmas dinner together. It will make us all so happy,

And, most importantly, it will mean my kids aren't going hungry.

I know you've very kindly supported Foodbank NSW & ACT before now – and I'm very grateful for that. Your generosity has helped families like mine so much in these difficult times. Now I really hope you can make another gift this Christmas.

Your kind support means so much to hard-working families who are doing it tough this year. Thank you so much!

Yours truly,

Jade

DONATE NOW

Help families in need this Christmas

\$35 buys a food hamper for a struggling family

Step 1: Please choose your gift

20



A message from Jenny, who knows what it's like to lose everything

No images? Click here

#### **Outcomes**

Jan – Newsletter

FDM1



Dear Josie,

My name is Jenny and I'm writing to say thank you for being there to help people just like me in the face of unimaginable devastation and crisis.

It was less than 12 months ago when I needed Foodbank's help myself. When COVID-19 hit, I lost my business and income overnight and could no longer feed my family.

It's why I know how powerful your donation to Foodbank is – because for me, it meant my husband and I could feed our family when times were really tough. It was so nice to know that people like you who we had never met really cared about us.

I never imagined that we would need help from Foodbank, too.

It was last March that I was sitting at my sister-in-law's on Sunday night having dinner and watching the news. The Prime Minister decided we needed to close all gyms, sporting centres – and on Monday at midday, he closed everything. And suddenly we were out of business.

We have a martial arts school, so of course, we went from income to no income. As soon as they closed everything, we had no students and no sales. The only thing we could do was send my husband - who was semi-retired - back to work driving trucks. He was struggling, but we had to get some money in the door to feed us and our boys.

We never fully appreciated what Foodbank did – but now we really understand, because we lived it.

And living through crisis has made me realise just what a difficult time those recovering from losing everything in the floods are going through.

Whilst we are starting to get back on our feet, many people in NSW are continuing to struggle – which means martial arts lessons are not a priority. We are so grateful for Foodbank and being able to access fresh food, even today, on the tough weeks when the only income we have covers our rent and bills.

And we are so grateful for your incredible kindness and responding to the call in times of crisis.

There's a lot of times over the past year when I've thought, I can't keep doing this. It's just too much trying to keep everything afloat. But things will get better – I know it. And we are so lucky we've had your kindness on our side.

From the bottom of my heart, thank you

### YOU'VE MADE A WORLD OF DIFFERENCE



#### 50,000 REASONS TO SMILE AGAIN

Every Foodbank hamper changes lives and brings smiles of joy. Last year, Foodbank delivered an unbelievable 50,000 hampers to Australians in need – something that was only possible thanks to the generosity of Hunger Fighters just like you.

The number of people seeking food relief in NSW & ACT at least once a week has doubled. Young people have been hardest hit by the impact of COVID-19, with 57% of those aged 26-40 suddenly hungry. It is heartbreaking

Sept -

Nov – Xmar Dec Rem

Hi Kate, my name is Jenny.
Thank you for being there to help people like me in the face of a crisis. Here's my message to you: https://youtu.be/

4jfK4AmuujE

ND HUNGER IN AUSTRALIA.
12 407 50 Owen Street, Clendenning NSW 2761
130w, org. au W www. foodbanknow.org.au

kindness.

50,000 REASONS TO SMILE AGAIN



#### Together, unlimited.

# **Regular Giving**



### **Foodbank 5 year Net Summary**

	<u>5 year</u> Net											
		Year 1		Year 2		Year 3		Year 4		Year 5		Total
		FY17		FY18		FY19		FY20		FY21		
Existing	\$	290,449	\$	290,449	\$	290,449	\$	290,449	\$	290,449	\$	1,452,245
DM	-\$	95,927	\$	8,878	\$	92,427	\$	134,585	\$	169,419	\$	309,381
F2F/D2D			-\$	849,327	-\$	139,802	\$	262,510	\$	494,801	-\$	231,818
Tele			-\$	8,805	Ъ	54,536	ф	210,107	ф	356,175	Þ	618,072
Digital			-\$	135,037	-\$	37,726	\$	34,542	\$	86,487	-\$	51,734
Corporates	\$	95,000	\$	220,000	\$	300,000	\$	400,000	\$	500,000	\$	1,515,000
Events	\$	50,000	\$	25,000	\$	85,000	\$	135,000	\$	250,000	\$	545,000
Major Donor	\$	120,000	\$	270,000	\$	375,000	\$	475,000	\$	525,000	\$	1,765,000
TGF			\$	120,000	\$	120,000	\$	120,000	\$	120,000	\$	480,000
Bequests												
Staff	-\$	140,000	-\$	210,000	-\$	385,000	-\$	480,000	-\$	510,000	-\$	1,725,000
Total	\$	319,522	-\$	268,842	\$	754,884	\$	1,588,253	\$	2,282,331	\$	4,676,147

Getting to the heart.



### **Regular Giving**

### Started with RG Prop and Journey and F2F roll out



Together, unlimited.



Thankfully, through the support of generous friends like you, we were able to provide Sara and her family with food for breakfast

Sara's father broke down in tears when receiving the food, and Sara drew us a picture of a lunchbox filled with fruit and the words "Daddy is happy, thank you" written underneath.

Thanks to you we're distributing more food than ever.

and a big bag of apples.

Enough to provide 172,000 meals for 652,000 people each month, and we couldn't do this without you.

Your support is truly helping end hunger in Australia.

Our goal is to constantly expand our reach and put more food in the pantries and fridges of people who need it most. Because often fixing one issue can make something else a little easier.



Watch & Share the video on Facebook



Hi Breanna

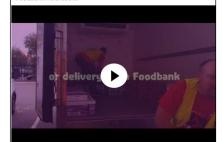
Our Distribution Centre is a hive of activity - morning, noon and night. Every truck and van is greeted by dedicated **volunteers**, who immediately begin moving food onto pallet racks and into chillers.

Food orders also arrive daily, from community organisations, charity partners and schools. Every order is carefully processed, picked and packed by volunteers and charity supporters, ready for delivery or collection.

Our charity partners are a critical part of the supply chain, distributing food within their communities. We are incredibly proud of our work in schools via the School Breakfast 4 Health program.

Foodbank is the largest supporter of School Breakfast Cluba in Australia, providing food to 1,750 schools nationally both directly and via programs run by other organisations. 100,000 students receive breakfast thanks to Foodbank, which provides 185,000 school breakfasts a week.

In this video, take a peek behind the scenes at our Distribution Centre in action and see for yourself the incredible work of our Foodbank volunteers



Take a peek behind the scene

We'd love to have you on board as a volunteer, too. Contact us here if you are interested.

Warmest Regards,

Gerry Andersen

CEO, Foodbank NSW & ACT



Hi Breann

We've all heard that well-worn phrase, 'waste not, want not'. If only this were true in Australia right now. Sadly, it isn't.

Every year, an unquantifiable amount of fresh produce goes to landfill in Australia. It breaks my heart to know about this wastage and as a passionate supporter of Foodbank, I know this will break your heart too. There are so many families in crisis who desperately need that food. Thankfully, Foodbank is leading change by rescuing fresh produce and redirecting it where it's needed most.

Each year, the Waste Not Want Not (WNWN) program rescues over a million kilos of fresh produce directly from NSW Riverina farms, delivering highly nutritional food to disadvantaged Australian families struggling to put a meal on the dinner table.

Farmers and growers are some of our most generous food donors, not only redirecting surplus or out-of-date fresh produce, but also proactively making sizeable donations of grain, retail-grade fresh produce, milk, eggs and meat to assist some of Australia's most vulnerable people.

Richard is one of our most loyal farmer supporters. He has been farming pumpkins and wheat for over 40 years and donating produce to Foodbank for six uses.

"Every year, I watch with pride as dozens of semi-trailer loads of pumpkins leave my property. But I have to say, my biggest thrill is when I load the bins on for Foodbank. To think that my pumpkins are feeding someone in need who is hungry... It's the best feeling in the world."

The WNWN program also provides financial assistance to farmers to help rescue their produce, and redirecting fresh food from landfill to full plates, helping improve environmental sustainability.

"If my second grade produce did not go to Foodbank, it would probably just be left in the paddock or thrown out, which is such a waste. Giving this fresh produce to Foodbank is the ideal solution – for my business, and to fight hunger in Australia."

Thanks to generous supporters like you and Richard, Foodbank is changing the future for Australians experiencing food insecurity, delivering relief, joy and hope. We are so grateful for your support.



# **Regular Giving - Diversify**

#### **Tele-Conversion**



### Warm appeals



#### Website



### 2 Step



# **Regular Giving**

Model it out - RG can be a significant investment, build your case, set expectations

Foundations first – don't skimp on the proposition

Build the on boarding journey before you acquire

RG is more than F2F, you need to diversify

Don't forget about all the admin... so much admin... the cancellations alone

And please don't forget to upgrade and reactivate



Campaign	СРА	Revenue	Donors	ROAS	Spend	Conv Rate	Ave. Gift
Xmas 2019	\$132	\$8,012	113	53%	\$15,000	18%	\$51

Campaign	СРА	Revenue	Donors	ROAS	Spend	Conv Rate	Ave. Gift
Xmas 2022	\$19.83	\$50,162	698	362%	\$13,852	15%	\$72



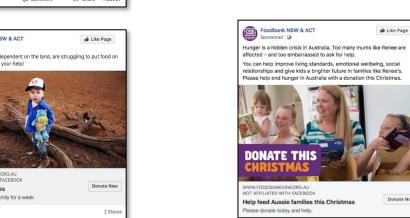
### Social ads – the beginning

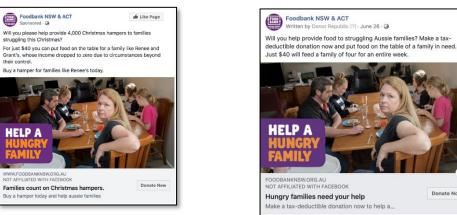


















Donate Now

Together, unlimited.

### **Test propositions**





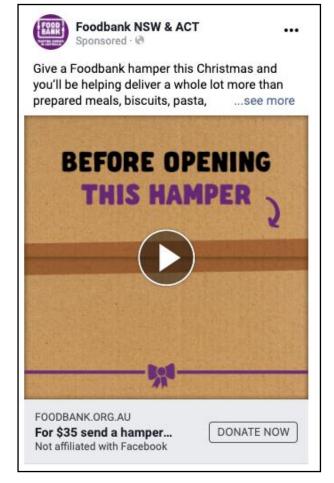






#### Test – need vs outcome







It takes time to build your learnings – what works today may not work tomorrow

Dig cash acquisition is a specialised skill – get help – constant tweaking & optimization

Your appeal content may not always work

Find your dig cash banker and test, test, test

On boarding and engagement plan – this is acquisition after all

Monitor second gift rates



Hello,

I'm a high school student in grade 8 and my parents rece covid 19.

As far as i heard, we couldn't pay for enough groceries a your help.

They don't know how long they are going to find anothe to earn the most money for our bills with any jobs but o

We're hoping to receive some food. Your charity will be

They cannot

Together, unlimited.

A message from John to the Foodbank community.

No images? Click here

Dear Kate,

I'm sure you've heard the news that lockdown has been extended for Greater Sydney by at least four weeks.

This news may not have come as a surprise, but it is still a devastating blow for thousands of Aussie families who have already struggled through so much uncertainty.

I want you to know that Foodbank is here for you during these challenging times.

If you have already donated to help get emergency hampers to people in need - thank you from the bottom of my heart. There are thousands of families who have food on the table thanks to you.

I am incredibly proud to share that thanks to your generosity since lockdown began, Foodbank have sent out 16,683 hampers. That's in addition to over one million kilograms of food distributed with our charity partners - which equates to 2,182,323 meals for hungry people in our community.

Kate, I knew that our Foodbank community was special, but I have been blown away by the kindness and compassion that I have witnessed over the past few weeks.

It brings me great comfort in the weeks to come knowing that, like always, we will get through this together.

Kind regards,

John Robertson

CEO

Foodbank NSW & ACT



P.S. If you require assistance because of the latest COVID-19 lockdown announcement, please reply to this email and we will get an emergency hamper to you ASAP.

the lockdown extension, please click here.

No images? Click here

that I received this week

nts recently lost their jobs due to the restrictions of

another possible job but they are trying all their best os but obviously it's difficult for them because of covid.

will be a great help for my family these days

een inundated with emails and phone calls from strain of the most recent lockdowns.

tude to you for the support you have shown

et a hamper to the family of the year 8 student his family and thousands of others are going to there are other Aussies looking out for them.

assion you have shown our community.

is lockdown.



nilies facing hunger this lockdown, please click

cent lockdowns and need our help, please reply you as soon as we can



generous donation of \$14 to assist flood

th what seemed like an insurmountable task.

stal in my last email, whose lives were swept

odbank Crisis Hampers to thousands of

we had a few days of sunshine, the rains have mpers more difficult.

ere ready to face any challenge.

toppable community spirit, and are always there



P.P.S. If you would like to send a hamper to vulnerable Aussies who have been impacted by

### **Emergencies**

During the COVID NSW Lockdown campaign

of the 12 emails that were sent, only five were asks.

The other 7 were thank – and delivered tangible updated with

What had been achieved thanks to donor (with cheeky soft ask in PS)

Together, unlimited.

Stories of thanks from the Foodbank community.

No images? Click here



Dear Kate,

I hope this email reaches you and your family safe and well.

Since lockdown began, we've seen increases in demand beyond what anybody could believe was possible. So many people in our state are doing it tough and struggling to put food on the table.

But thanks to you, Kate, Foodbank Emergency Hampers are getting to people in real need right across the state. In fact, thanks to people like you, we've distributed more than 64,000 hampers since lockdown began.

Please never think that your donations are not making a difference, they are. Every day, I'm inundated with emails, letters, and calls of thanks from people who have received an Emergency Hamper in lockdown thanks to your kindness. Expectant mothers, students, those who have been stood down from their jobs – people from all walks of life who would otherwise be going hungry are all so incredibly grateful for your support.



### **Emergencies**

Have a plan (SMS and homepage, EDM1 to emergency donors, EDM2 to all donors etc...)

CEO on board with your emergency approach

Be responsive rather than perfect

Align the messaging to an emerging crisis when possible

Be authentic – in what you ask for and what you share

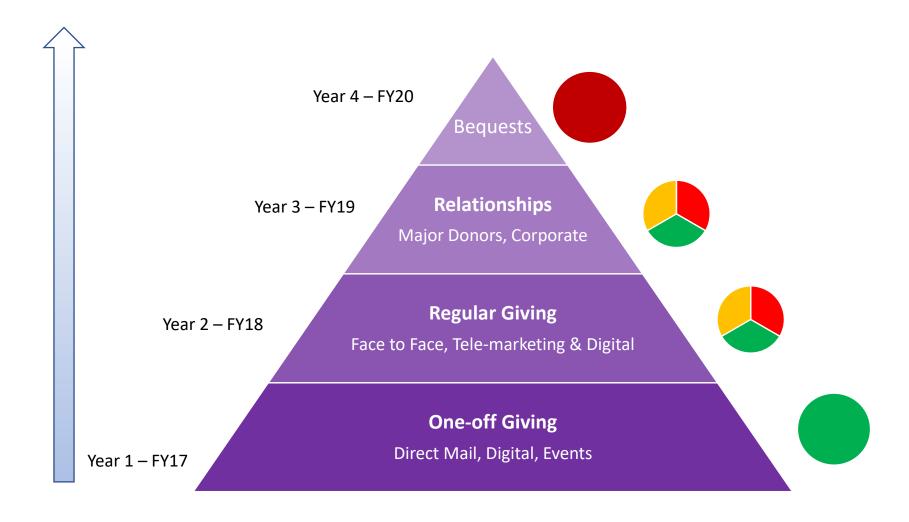
Thanking is critical – not just at the end

Strip back design

No PURLs – slow you down, also look over engineered in a crisis



### We couldn't do it all at once





# Good and bad stuff we learnt along the way

FBNA client #1 – growing pain on both sides

Be honest about capacity – both on client and agency side

Progress over perfection - evolution — sell that in to your stakeholders

Shared planning and results tools for the team

Review quarterly and annually – reflect and assess

Don't skimp on data support and insights – thank you Dan Wilson!

Be single minded in each action

Being too ambitious – hello chatbots 2019 – FAIL

Proof reading is good

Don't settle if it doesn't feel right – your donors deserve it **Together, unlimited**.



# How to get the best from your agency

#### From the start:

- Do your research get to know them and what they offer (and what they don't).
- Pick an agency that has a history of delivering results. Not once. Not twice. Consistently.
- Look for a partnership that's based on mutual respect and feeds collaboration.

#### Once you have:

- Build rapport you're going to spend a lot of time together!
- 2. Build clear expectations from the start around ways of working and review progress regularly.
- 3. Set goals that are clear and measurable for every activity.
- 4. Call each other on issues right away be nice but be timely
- 5. You're entering into a partnership approach and solutions together.



# Thank you

Andrew Sabatino – asabatino@donorrepublic.com.au

Kate McMillan – kmcmillan@donorrepublic.com.au

Josie Peach – jpeach@donorrepublic.com.au

Jen Birks - jennifer.birks@foodbanknsw.org.au



# Thank you

FIA Conference 2023 Together, unlimited.

Robejohn

